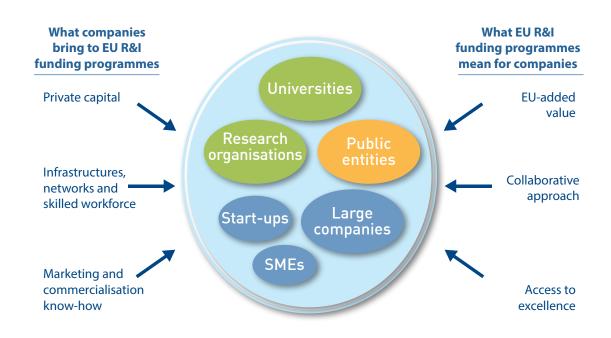
EU research & innovation funding programmes matter for companies!

We, the leaders of companies, are strongly committed to EU research & innovation (R&I) funding programmes. Alongside other framework conditions, EU R&I funding programmes play a prominent role towards achieving our common goal to make Europe a better place for turning knowledge into innovation. In the rapidly globalising world in which we live today, Europe's ability in developing and marketing innovative solutions, technologies and business models is an absolute pre-requisite to build our future growth.

In addition to national programmes, R&I funding programmes at EU level such as Horizon 2020 and its successor are world-unique instruments. They are decisive in financing projects with a clear and strong EU-added value. They have an extensive track record in the promotion and facilitation of a collaborative approach with all stakeholders linked to the R&I value chain (public, industry, research and academia). They support access to the research community and excellence.

Our commitment to EU R&I funding programmes is also key to make them successful and ultimately to bring benefits to society at large. We bring private capital that is indispensable to finance far-reaching research and innovation projects. We bring our infrastructures, networks and skilled workforce. We bring our own know-how of marketing to products and solutions.

The growing momentum in view of the next flagship EU R&I funding programme Horizon Europe offers a unique opportunity to scale up the EU budget on R&I, reinforce the collaborative approach and give the much needed impetus to innovation. We stand behind a strong and far-reaching Horizon Europe and look forward to a constructive and fruitful debate with EU policy-makers.



Signed in November 2017 by:

Roy C. Harvey
President and Chief
Executive Officer

Alcoa Corporation

Kurt Bock

BASF

Chairman of the Board Chief Executive Officer of Executive Directors

BAYER AG

Werner Baumann

Volkmar Denner Chairman of the Board of Management

Robert Bosch GmbH

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Jean-Bernard Lévy
Chairman and Chief

Chairman and Chief Executive Officer **Isabelle Kocher** Chief Executive Officer Claudio Descalzi Chief Executive Officer Mark Hutchinson President and Chief

Executive Officer

EDF

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ENGIE

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GE Europe

Hans Van Bylen Chief Executive Officer Erich Clementi Senior Vice President, Global Markets and Chairman Reinhard Ploss
Chief Executive Officer

Tom Crotty Group director

Henkel AG & Co. KGaA

IBM Europe

Infineon Technologies AG

INEOS Group AG

Marcos França

Chief Executive Officer

Lhoist Group

Emma Marcegaglia

Chairman and Chief Executive Officer

Marcegaglia Steel S.p.A.

Henk van Houten

Executive Vice President,

Chief Technology Officer

Kari Jordan

President and Chief Executive Officer Evangelos G. Mytilineos Chairman and Chief Executive Officer

Metsä Group MYTILINEOS S.A.

Svein Richard Brandtzæg

President and Chief Executive Officer

Norsk Hydro ASA Philips

Heinz Jörg Fuhrmann

Chief Executive Officer

Salzgitter AG

Roland Busch

Chief Technology Officer and Member of the Managing Board

Siemens AG

For L. Grandfor

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Roland hul

Jean-Pierre Clamadieu

Chairman of the Executive Committee and Chief Executive Officer

Solvay SA

Antoine Frérot

Chairman and Chief **Executive Officer**

Veolia Environnement

Peter Wennink

President & Chief Executive Officer

ASML Holding N.V.

Markus Steilemann Chief Executive Officer

Covestro AG

Hunden Onlean

Harald Schwager

Deputy Chairman of the Executive Board

Evonik Industries AG

Elisabeth B. Kvalheim

Chief Technology Officer

Statoil ASA

Elisabeth B. Krachem

Tata Consultancy Services Ltd

Wolfgang Eder

Chairman of the Management Board and Chief Executive Officer

voestalpine AG

Martin Lundstedt

Amit Bajaj

Chief Executive Officer Europe

President and Chief **Executive Officer**

Volvo Group

Helmut List

Chairman and Chief

Executive Officer

AVL List GmbH

Ron Mobed

Chief Executive Officer

Elsevier B.V.

Signed in June 2018 by:

Andreas Gerstenmayer

Chief Executive Officer

AT & S Austria Technologie & Systemtechnik AG

Pello Rodriguez

General Manager

DANOBATGROUP

Jose Maria Balzategui Juldain

Managing Director

José Serapio Pérez Berdud Chief Executive Officer

Fagor Arrasate S.Coop

Fagor Automation S.Coop.

Andrew J. Thomson

Senior Vice President and President EMEA

> Thermo Fisher Scientific Inc.

Heimo Scheuch

Chief Executive Officer

Wienerberger AG

Per A. Sørlie

President & Chief Executive Officer

Borregaard ASA

Paolo Pandozy

Chief Executive Officer

Engineering Ingegneria

Informatica SpA

Elisabeth Engelbrechtsmüller-Strauß

Chief Executive Officer

Fronius International GmbH

E-Sdepen

Pascal Boillat President

GF Machining Solutions Management SA

President & Managing Director

LVD Company nv

Carl Dewulf

Andreas Goppelt

Chief Technology Officer

Catia Bastioli Chief Executive Officer

Novamont S.p.A.

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Schneeberger Holding AG

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Telenor ASA

Carmen Pinto Fuentes Managing Director

Nicolás Correa, S.A.

Roeland Baan

Executive Officer

President & Chief

Outokumpu Oyj.

Jan Rýdl jr. Statutory Director, General Manager (CEO)

TOS VARNSDORF a.s.

Chairman of the Managing Board

VERBUND AG

Wolfgang Anzengruber

Marcus Weldon

President Nokia Bell Labs and Corporate CTO

Nokia

J. Jon Imaz

Chief Executive Officer

Repsol